# The Platform Design Problem

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#### Economics of the Online Firm



- User data feeds revenue
  - Better demand segmentation
  - Ad/recommendation revenue
  - Better models => better services

- Online services bring value
  - Convenience
  - Knowledge

#### Outline

- Problem Definition
- General Case
- Tractable "Flower" Case
  - Agent Behavior
  - Designer's Algorithm
- Extensions
- Summary
- Future Work

#### **Problem Definition**

# Platform Design

#### Problem

Model the revenue-maximization problem of today's online firms (e.g. Google, FB, etc.) and understand computational tractability.

#### **Bi-Level MDP Optimization Model**

Agent: participates in Life MDP

Designer: tweaks the Life MDP by building platforms.

Goal: Designer wants to indirectly optimize its reward via Agent's optimal behavior! (Find Stackelberg)

- Key Idea: Google builds various apps (Maps, Search, Social Network, etc.) and profits based on usage of these apps.
- The usage of apps modifies the transitions of the Markov Chain of the user's life
- Assume the Designer has linear rewards over the steady state distribution of the resulting Markov chain (agent policy + Life MDP)

#### The Stackelberg Game

- Designer moves first:
  - Adds platforms which, if adopted, modify transitions to an existing Markov Chain
- Agent moves second:
  - Receives MDP from Designer, plays optimal behavior
- Example of bi-level MDP optimization
- What is the computational complexity of solving for equilibrium?

#### Formal Problem Statement

- An **agent** lives in an irreducible Markov chain with A = [n] states.
- The **designer** chooses  $S \subseteq A$  states to add platforms to.
- The agent may **adopt or not adopt** the platform at each state:
  - If **adopt**, the transitions change. Otherwise they do not.
  - Assume the chain remains irreducible.

#### Formal Problem Statement

- Assign a utility rate for the agent  $(c_i)$  and the designer  $(d_i)$  at  $i \in [n]$ .
- The agent solves the resulting Markov Decision Process.
  - Resulting steady-state probabilities are given by  $\pi$ .
- The designer optimizes over *S*:

$$\operatorname{profit}(S) := \sum_{i \in S} d_i \cdot \pi_i(S) - \sum_{i \in S} \operatorname{cost}_i$$

#### General Case

### Picture of the General Case



# Picture of the General Case



What platforms should I build?



At a cost, the firm can **add an opt-in action** to platforms they create (ex: Google Maps).



#### Computational Tractability I: General Case

- It is strongly NP-hard to decide whether the Designer can obtain positive profit – and therefore hard to approximate.
- Reduction from SET COVER
  - Designer builds platforms which each solve subset of Agent's problems.
  - Most cost-effective covering set is NP hard.
- In economic terms, the reduction exploits the complexity of "complementary goods."
  - Ex: Brick-and-mortar retail ads help the Agent discover the store, Maps helps the Agent get to the store.

#### Tractable "Flower" Case

#### A More Tractable Case: The Flower





#### A More Tractable Case: The Flower

- Problem can be solved by an FPTAS
- Why tractable?
  - Substitutes rather than complements
    - Allocate time spent in each platform
  - Simpler low-level behavior (greedy agent)
  - Admits a DP upon discretization (knapsack DP)

#### Agent Behavior

#### The Agent's Greedy Algorithm

 Solving for the steady state distribution yields a quasi-concave combinatorial optimization problem:

**Lemma 1.** The agent's objective for an optimal policy defined in Section 2 can be re-written as the following optimization in the special case of the flower MDP (Definition 2):

$$\underset{S\subseteq[n]}{\operatorname{argmax}} \ \frac{A + \sum_{j\in S} z_j \phi(j)}{B + \sum_{j\in S} z_j}$$
(1)

where

$$\begin{split} A &:= \sum_{i=1}^n \lambda_i c_i^{\text{life}}; \quad B := 1 + \sum_{i=1}^n \lambda_i; \quad \lambda_i = \frac{p_i}{1 - q_i}; \quad z_i = \frac{p_i}{1 - q_i - y_i} - \frac{p_i}{1 - q_i} \ge 0; \\ \phi(i) &:= \begin{cases} c_i^{\text{platform}} + \frac{\lambda_i}{z_i} \left( c_i^{\text{platform}} - c_i^{\text{life}} \right) & \text{if } z_i > 0\\ 0 & \text{if } z_i = 0 \end{cases}; \end{split}$$

We therefore define

$$ext{utility}^{ ext{Agent}}(S) \coloneqq rac{A + \sum_{j \in S} z_j \phi(j)}{B + \sum_{j \in S} z_j}$$

#### The Agent's Greedy Algorithm

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We therefore

$$A := \sum_{i=1}^{n} \lambda_i c_i^{\text{life}}; \quad B := 1 + \sum_{i=1}^{n} \lambda_i; \quad \lambda_i = \frac{p_i}{1 - q_i}; \quad z_i = \frac{p_i}{1 - q_i - y_i} - \frac{p_i}{1 - q_i} \ge 0;$$

$$\phi(i) := \begin{cases} c_i^{\text{platform}} + \frac{\lambda_i}{z_i} \left( c_i^{\text{platform}} - c_i^{\text{life}} \right) & \text{if } z_i > 0\\ 0 & \text{if } z_i = 0 \end{cases}$$
Potential function function
$$\text{utility}^{\text{Agent}}(S) := \frac{A + \sum_{j \in S} z_j \phi(j)}{B + \sum_{j \in S} z_j}$$

# The Agent's Greedy Algorithm

ALGORITHM 1: GREEDY ALGORITHM

**Input:** Parameters of the Agent's problem: transition probabilities and utility coefficients in and out of the platform.

**Output:** An optimal subset  $S \subseteq [n]$  of states where the Agent accepts the platform.

```
Initialize S := \{\}

for k \in [n] sorted<sup>9</sup> from largest to smallest \phi(k) do

if utility<sup>Agent</sup>(S) < \phi(k) then

| Update S := S \cup \{k\}

else

| return S

end

return S
```

#### Sort states by potential function and add until utility = potential

#### Designer's Algorithm

#### Recall: Designer's Objective



Set of states to build platforms

Designer's steady-state reward rates

Agent's steady state probabilities

Designer's one-time costs for building each platform

#### Restrictions

• Expanding the profit function given agent behavior:

$$\operatorname{profit}(S) := \underbrace{\frac{\sum_{i \in \operatorname{Agent}(S)} d_i \cdot \frac{p_i}{1 - q_i - y_i}}{B + \sum_{i \in \operatorname{Agent}(S)} z_i}} - \sum_{i \in S} \operatorname{cost}_i$$
$$P_1(S) \qquad D(S)$$

- Define  $\max_i d_i =: K$ 
  - Maximum profit is *nK*
- Assume  $z_i$  are poly(n) and discretized with gap  $\delta$  and costs are K \* poly(n)

#### Target Algorithm

- Deciding whether it is possible to attain a certain profit is NP complete
- Reduction from PARTITION
- Thus, our goal: A  $(1 \epsilon)$  approximate algorithm in polynomial time.

#### The Designer's Dynamic Program

- Key Idea: Use a (poly-sized) hash table with rounded rewards
- Difficulty comes from profit scale and non-discretized  $z_i$
- Hash function:

$$\operatorname{hash}(S) := \left( \left\lceil \frac{\operatorname{profit}(S)}{\epsilon K/2n} \right\rceil, \left\lceil \frac{P_1(S)}{\epsilon K/2n} \right\rceil, \mathbf{D}(S)/\delta \right)$$

• Similar to standard Knapsack FPTAS (Ibarra & Kim, 1975)

#### Extensions

#### Multiple Agents

• Replace designer objective with summation over agents:

$$\operatorname{profit}(S) \coloneqq \sum_{i} \frac{\sum_{j \in \operatorname{Agent}_{i}(S)} d_{ij} \cdot \frac{p_{ij}}{1 - q_{ij} - y_{ij}}}{B_{i} + \sum_{l \in \operatorname{Agent}_{i}(S)} z_{il}} - \sum_{j \in S} \operatorname{cost}_{j}$$

- An exact polytime DP exists if #agents is constant.
  - Exponential in #agents
  - Also require potentials  $\phi_i$  to be discretized by  $\delta'$  with poly size.
- No FPTAS for 2 agents if  $\phi_i$  not polynomial size.



### Multiple Platforms (Flower Setting)

- What if other competing designers have already built platforms?
  - Each platform affects only one state
  - At most one for each designer per state
- How does an agent behave?
- How should a designer optimally place platforms?

#### Multiple Platforms (Flower Setting)

- Agent's algorithm is still greedy but different potential function
- For platforms *j*, *j*<sup>'</sup> at the same state, define:

$$\rho(j,j') = \frac{z_{j'}\phi(j') - z_j\phi(j)}{z_{j'} - z_j}$$

• A "swap" potential: At state s, remove j and replace it with j'.

# Multiple Platforms (Flower Setting)

- Is there an efficient designer algorithm?
- The multi-agent algorithm also (essentially) works in the multiplatform setting
  - Same discretization assumptions (potentials, denominator)
  - Exact algorithm
  - Polynomial time when #agents is constant
- Slight difference from old algorithm:
  - Modify the hash function: numerator and denominator of  $\psi$  instead

#### Summary

#### Recap

- Platform design: model economic activity of online firms
- General case of platform design is strongly NP complete.
- Tractable special case: the flower MDP
- Greedy agent algorithm
- Knapsack-style DP FPTAS for designer w/unbounded potentials
- Under polynomial, discretized potentials, exact DP for k agents  $(poly(n) \cdot 2^k)$
- Similar for multiple platforms
- Many open directions!

#### Future Work

#### Future Work

- Designer vs. designer
  - Complexity of pure Nash
  - Repeated game settings
- Privacy/fairness questions for agent
- Other classes of tractable MDPs?
- Results for generic classes of agent behavior?
- Many questions are problems of formulation